

Financial Value Creation

London, January 16th 2013

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CFO



VimpelCom
Analyst &
Investor Day

- **VimpelCom Key Financials 2010 – 3Q12**
- Financial Value Agenda 2013 – 2015
- Financial Objectives 2013 – 2015

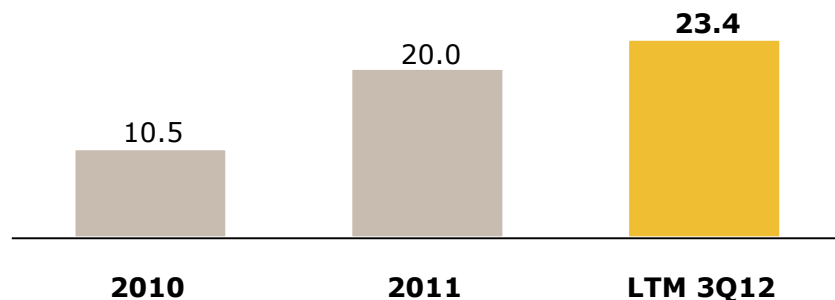


VimpelCom Revenue and EBITDA Development

at average constant 2010 FX

Revenues Actual

(USD billion)

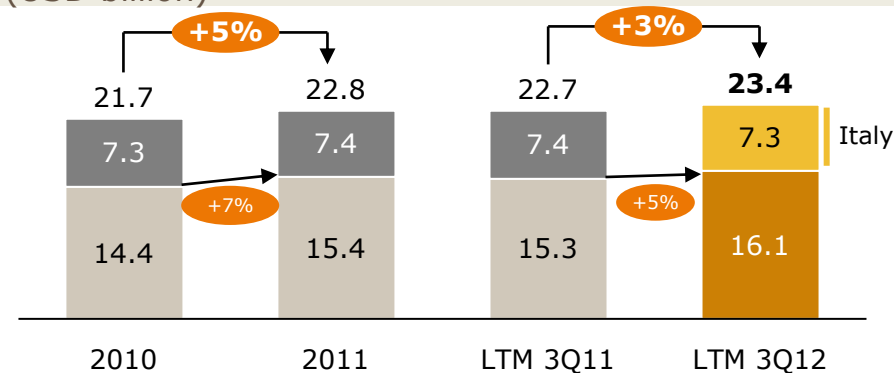


Average constant 2010 FX

RUB / USD	30.37
EUR / USD	0.75
UAH / USD	7.94

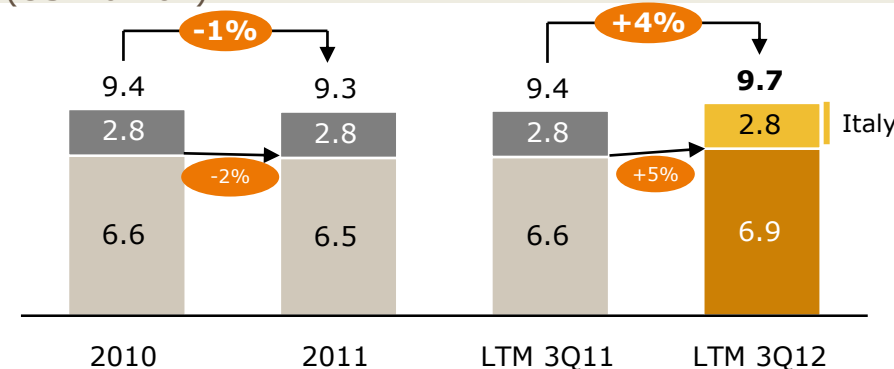
Revenues Pro forma*

(USD billion)



EBITDA Pro forma*

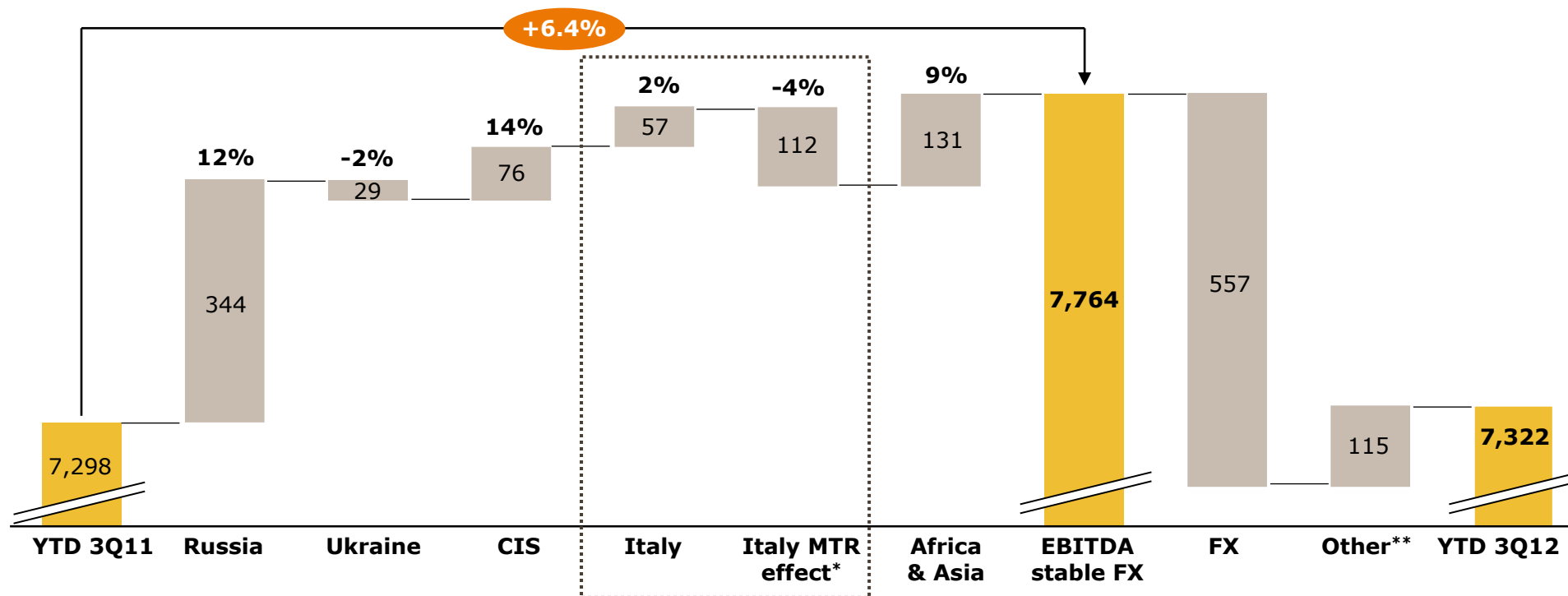
(USD billion)



* Pro-forma; for reconciliation of non-GAAP financial measures, please refer to the Investor Relations part of our website

EBITDA Development YTD 3Q12 versus YTD 3Q11

Reported EBITDA Development in USD million; organic growth



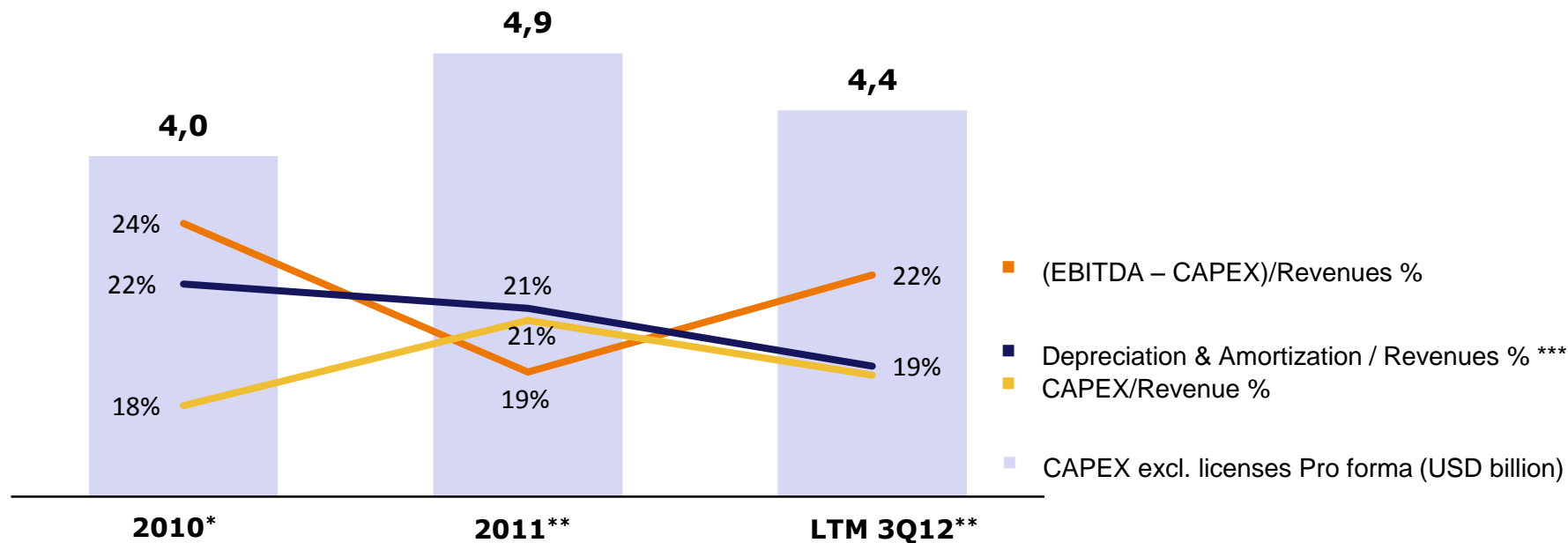
* MTR impact is calculated as the difference between current year MTR applied to current year traffic and previous year MTR applied to the current year traffic volumes

** Other mainly consists of the difference in project costs in YTD 3Q11 compared to YTD 3Q12

CAPEX Basics 2010 – LTM 3Q12

CAPEX excluding licenses Pro forma

(USD billion)

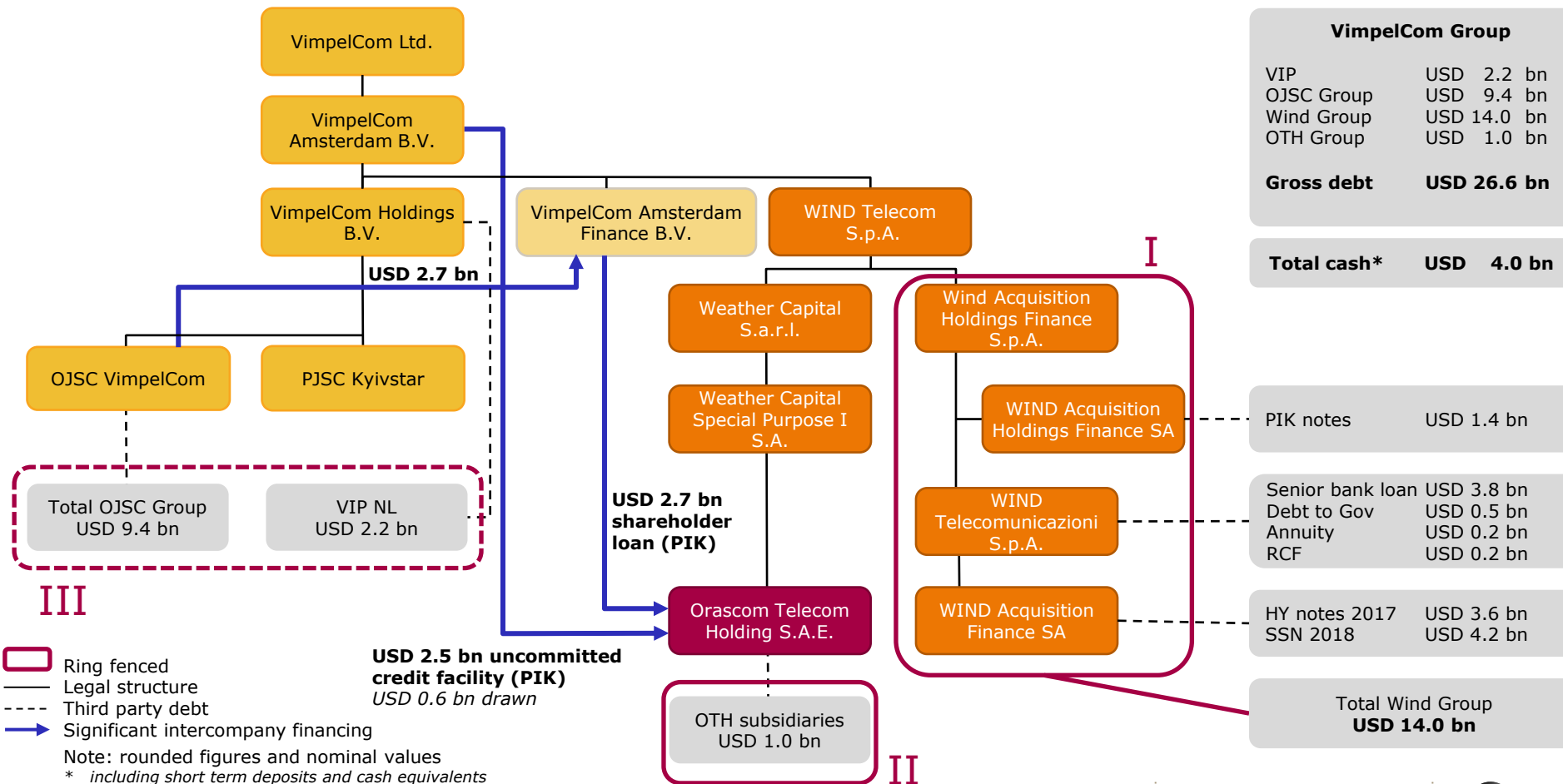


* US GAAP

** IFRS

*** Normalized Depreciation & Amortization

Simplified Legal / Financing Structure per 30-Sep-12



Debt Structure Elements per Ultimo 3Q12

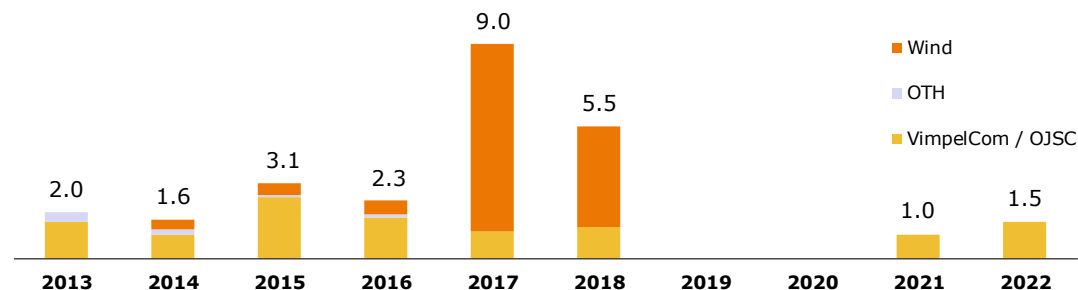
Composition

	EUR	RUB	USD	Other	Total
Bonds	4.7	1.3	10.8	0.1	18.0
Term loan	4.5	3.0	0.1	0.3	7.7
Other	0.2	0.2	0.2	0.2	0.9
Gross Total	9.4	5.5	11.1	0.5	26.6
<i>Weighed interest</i>	8.5%	8.7%	8.0%	13.8%	8.6%

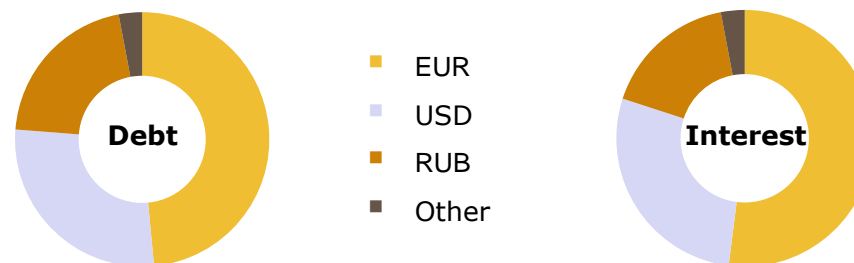
Ratios

Currency ultimo 3Q12	VimpelCom (excl. Italy)	Wind Italy	Total
Gross Debt / LTM 3Q EBITDA	2.1	4.6	2.8
Net Debt / LTM 3Q EBITDA	1.5	4.6	2.4
Gross Debt / LTM 3Q EBITDA at USD +10%	2.2	4.6	2.9

Maturity schedule



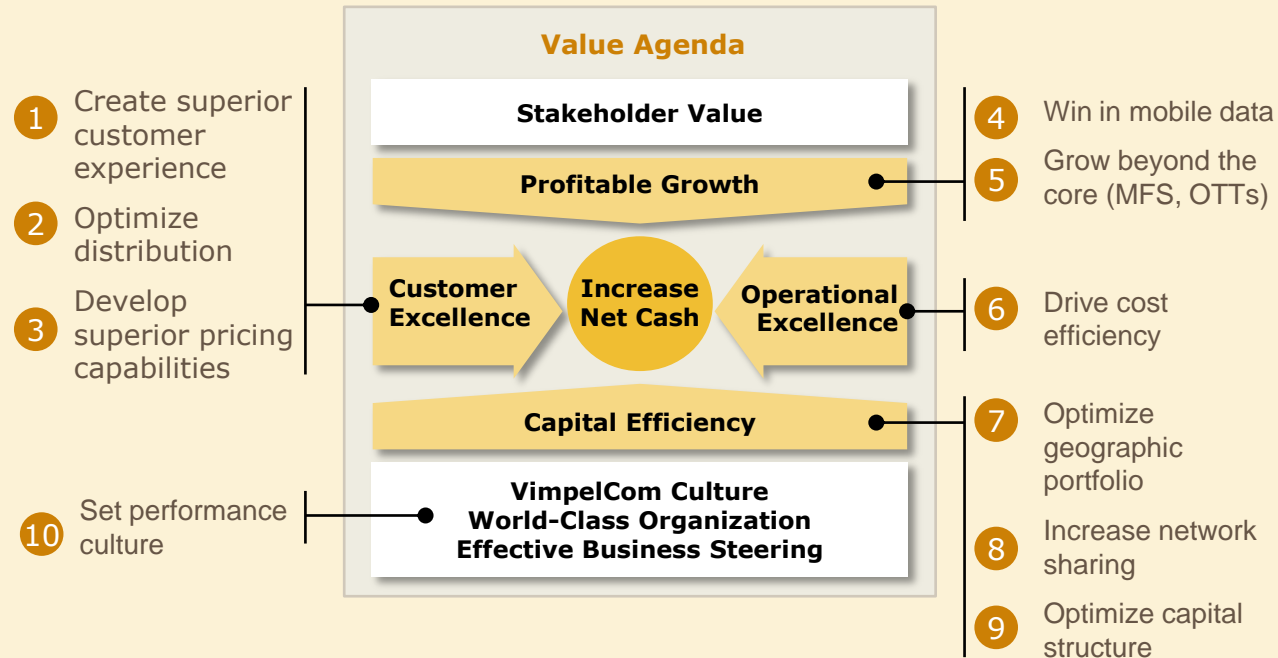
Debt and Interest composition



- VimpelCom Key Financials 2010 – 3Q12
- **Financial Value Agenda 2013 – 2015**
- Financial Objectives 2013 – 2015



10 Key Initiatives Drive 2013 -2015 Strategy



Focus of Finance Function

I. Clear strategy, delivering value to customers and shareholders ✓

- Dynamic reviews and updates

II. Value creation ✓

- CFROI: Cash, Funding, Returns, Operations, Investments

III. Financial standing ✓

- Credit rating; ratios, access to funding

IV. Finance optimization ✓

- Tax / Funding / Legal Structure

V. Risk management & Compliance ✓

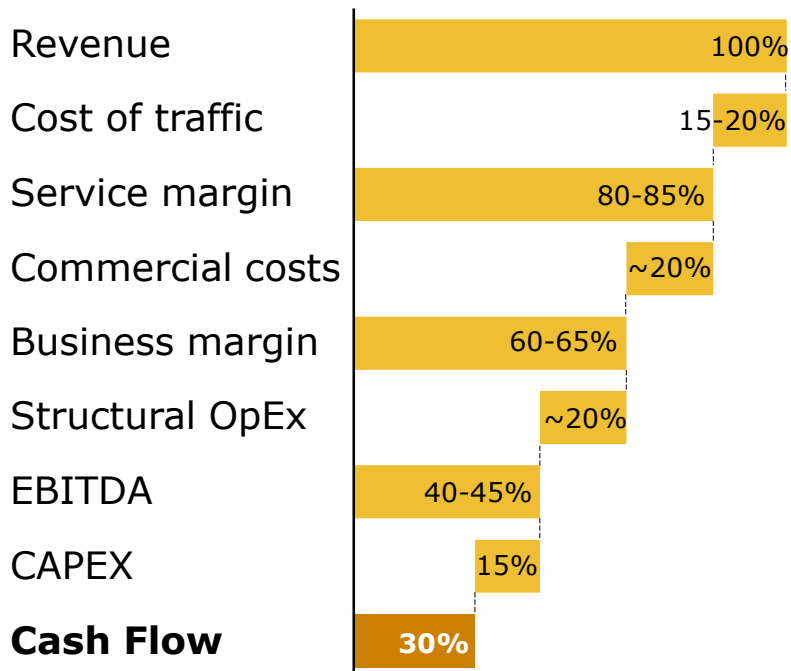
- Risk management, Internal Control, Integrity, Compliance

Granular P&L Focus

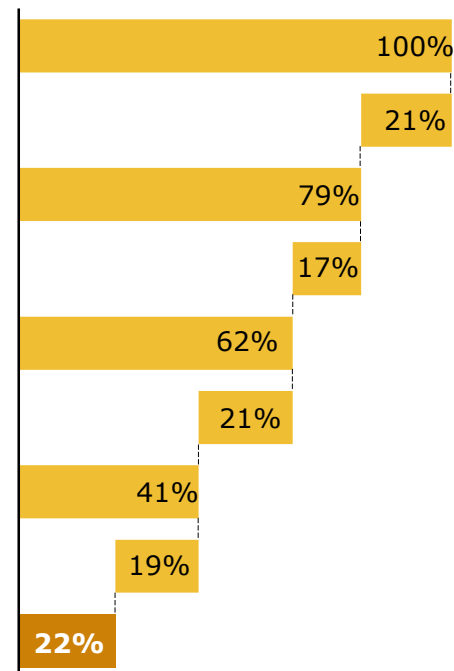
Cash-flow scheme ambition

Levers to be used

VimpelCom LTM 3Q12



- A Superior pricing and profitable growth
- B Optimize distribution and reduce churn
- C Operational excellence
- D CAPEX efficiency



Structurally Improve Working Capital Management

Project

- Value Agenda stresses importance of capital efficiency and cash generation
- Working capital management as cash driver requires focused approach
- Working capital program launched 2Q12 with implementation in 2013

Approach

- Transactional data analysis to identify opportunities
- Cross functional involvement
- Sharing and rollout best practices
- KPI measurement within local management team
- Implement dashboards to steer working capital

Scope

- Implement across group with focus on core countries



Opportunity

- Key business cycles – terms & conditions
 - ▶ Average inventory USD 185 million
 - ▶ Average trade accounts and other receivables USD 3.0 billion
 - ▶ Average trade accounts and other payables USD 3.8 billion

Objectives

- Free up working capital in 2013 with USD 200-300 million
- Continuous visibility of working capital development

Capital Return

Capital Invested per Ultimo 3Q12

<i>(USD million)</i>	Book value	Gross value
Tangible assets incl. licenses and software	18,887	30,980
Other Intangibles*	6,694	10,096
Goodwill	16,754	16,754
Net current liabilities**	-4,532	-4,532
Total	37,803	53,298

**Group WACC
12.4%**

**CFROI
14.8%**

$$\text{CFROI} = \frac{\text{EBITDA} - \text{Taxes paid} - \text{Economic depreciation (\% of Tangible assets)}}{\text{Gross Asset Base}}$$

* Excluding licenses and software

** Excluding cash

Diversified Funding Structure

Sources

- Eurobonds, Ruble bonds, Dollar bonds
- Bilateral (local) Bank Facilities
- ECA covered Facilities
- Committed revolving credit facilities

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**Maturities****Balanced
Source Mix****Flexibility****Intercompany Funding**

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Financial Standing

- **Maintain BB rating short term**
 - ▶ Secure operating performance
 - ▶ Secure cash flow upstreaming
 - ▶ Gross debt to be around 3 times EBITDA maximum
- **Grow to BB+ / BBB-**
 - ▶ Increase cash flow generation
 - ▶ Deleveraging Gross Debt



- Moving towards < 2 times Net Debt to EBITDA Investment Grade



- Flexible access to capital markets
- Lower cost of funding

Finance Optimization

Focus

- Deleverage → reduce gross debt
- Restructuring expensive debt
- Full tax deductibility of interest
- Maximize direct dividend / cash up streaming

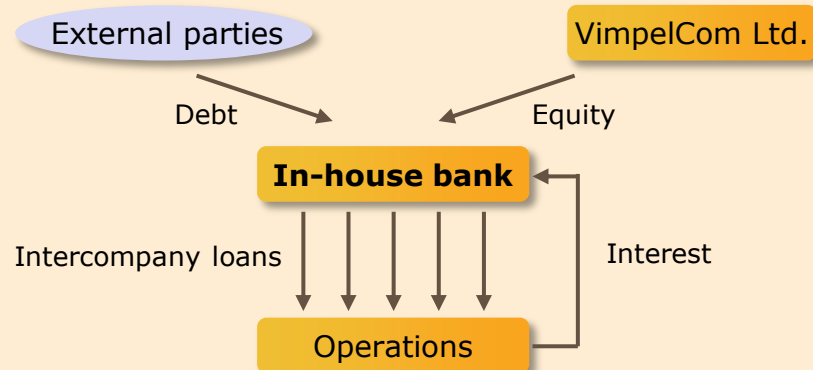
Measures

- Maximize intercompany funding
- Establish in-house bank, utilize tax losses
- Lock in “capital losses” timely
- Bring leverage in all entities
- Reduce legal entity layers

**Optimum
Group
WACC**

Principles of In-house Bank

In-house bank structure



In-house bank activities

- Optimization of capital structure
- (Excess) cash management
- Intercompany funding for CAPEX
- Intercompany funding for acquisitions
- Cash pooling
- FX management
- (Short term) cash forecasting

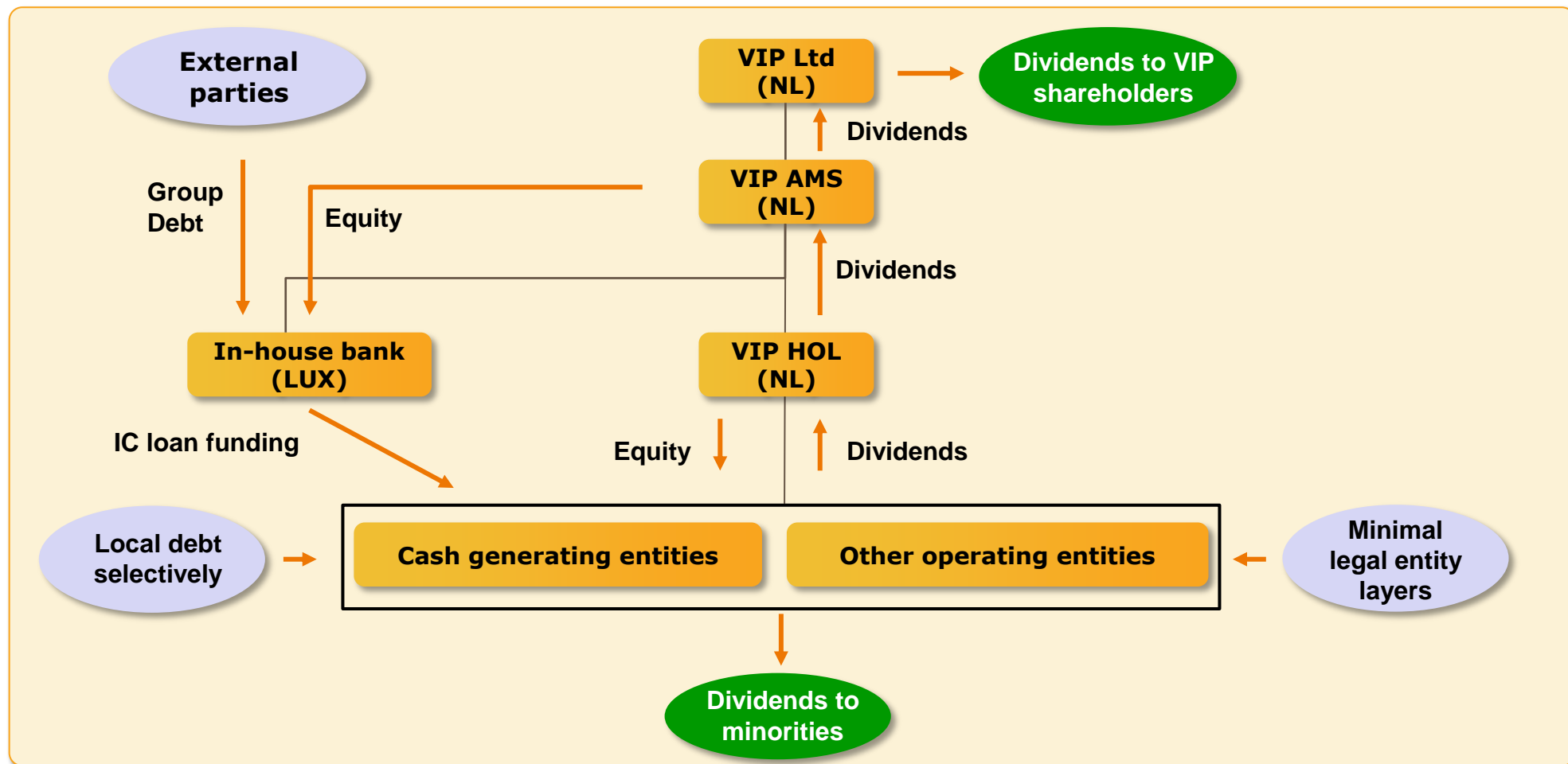
Key to implementation

- Fully equipped office → VimpelCom has such an office in Luxembourg
- Experienced Luxembourg staff → VimpelCom has such staff
- Entity with sufficient loss carry forward available to offset against finance income
- VimpelCom has such entity in Luxembourg

Savings

- Operations pay tax deductible interest
- Tax loss carry forward in Luxembourg
 - ▶ No restricted utilization, no expiration
- Interest income of in-house bank not taxed because of loss carry forward
- Saving is approximately USD 16 million per USD 1 billion of equity (USD 1 billion * 8% interest * 20% tax)

Group Optimum Tax and Funding Model by 2015



It's all about Creating Value

Finance Cash Flow Improvement Potential

Improve cash flow by USD 0.6 - 0.9 billion per year over 2013 - 2015

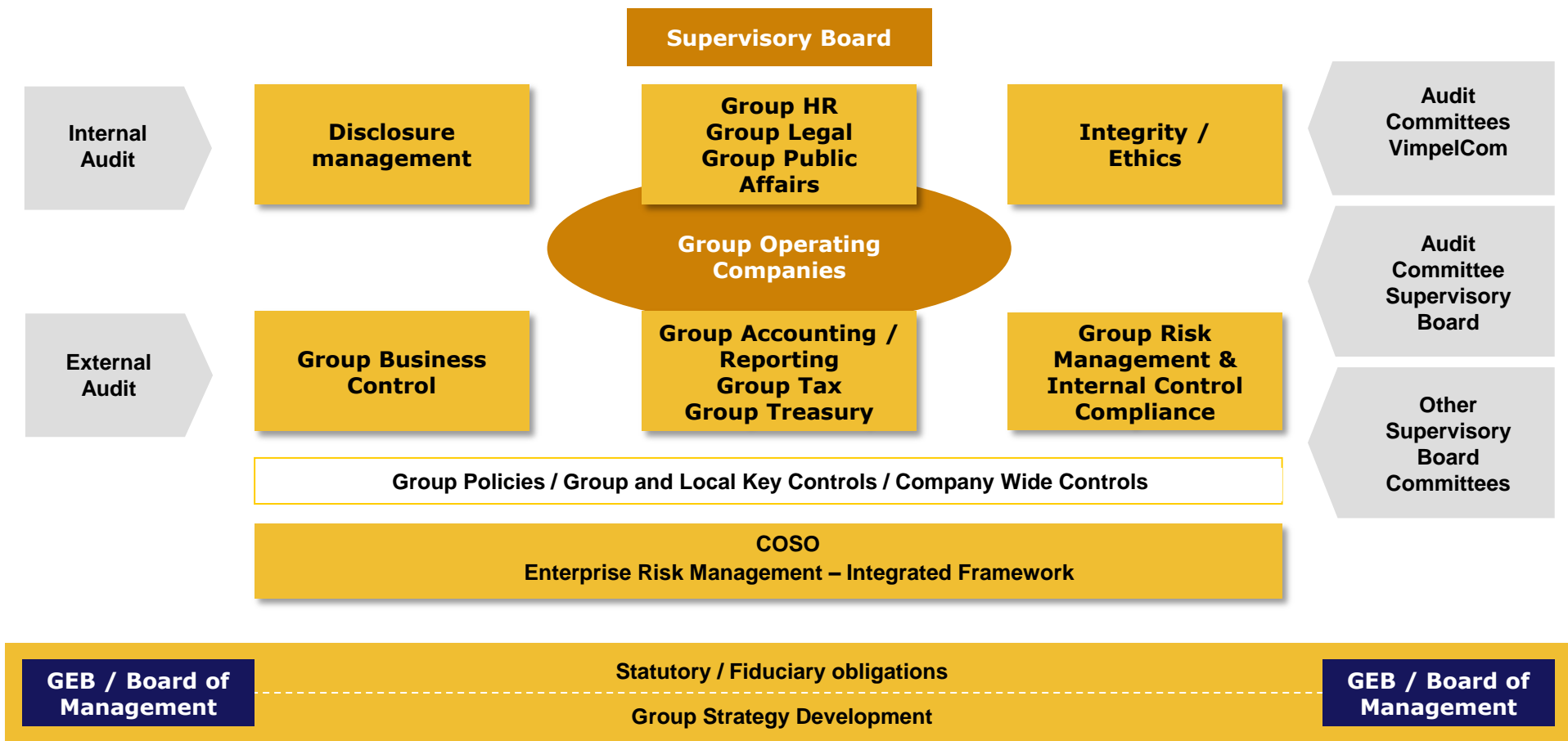
- ▶ In-house bank USD 200 – 250 million per year
- ▶ Debt optimization USD 100 – 175 million per year
- ▶ Gross debt reduction USD 250 – 350 million per year
- ▶ Withholding tax saving USD 50 – 75 million per year



Average cost of new debt 100 – 150 b.p. lower

WACC down ▶ **CFROI** up

Risk Management, Compliance, Control



- VimpelCom Key Financials 2010 – 3Q12
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- **Financial Objectives 2013 – 2015**



It's all about Creating Value by Achieving Ambitious Objectives

Group Objectives: 2013-2015	
Revenue	Mid single digit CAGR
EBITDA	Mid single digit CAGR
CAPEX/revenues	~ 15%*
Net debt / EBITDA	< 2*
Dividend guideline**	At least USD 0.80 dividend per common share Assuming 1,628 million shares issued and outstanding

Assumptions

- Constant currency basis 2012
- No major regulatory changes
- Current asset portfolio mix
- Stable macro economic environment
- Dividend USD 0.80 per year assuming 1,628 million shares issued and outstanding
- Free cash availability in Group

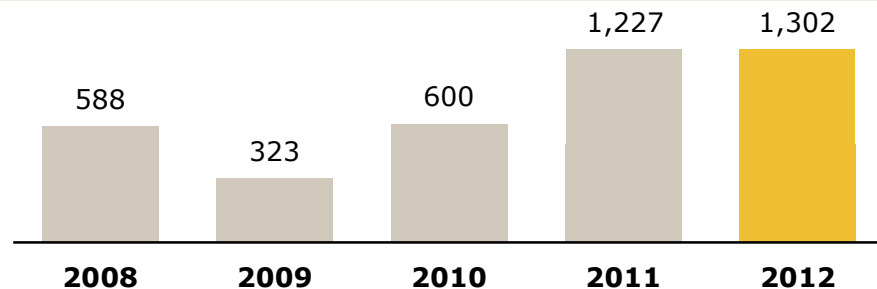
* In 2015

** For a full dividend guideline please refer to www.vimpelcom.com

Cash Returns to Shareholders Objectives

Dividends

(USD million)



Dividend guideline*

- Intention to pay a dividend that develops substantially in line with the development of operational performance
- Barring unforeseen circumstances, the Company aims to pay out a significant part of its annual operating free cash flow** to its shareholders in the form of dividends
- Precise amount and timing of dividends for a particular year will be approved by the Supervisory Board, subject to certain constraints and guidelines
- **Assuming not more than 1,628 million common shares issued and outstanding**

**Aim to pay
at least
USD 0.80
per common
share
2012 – 2014**

* For a full dividend guideline please refer to www.vimpelcom.com

** Operating free cash flow = net cash from operating activities minus capital expenditures

Conclusion



**Financially in
good shape**



**Finance Optimization
Significant
initiatives started**



**Substantial
cash flow
growth potential**

Q&A



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Appendix



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VimpelCom LTM 3Q12; Currency Sensitivities

	Basic figures		FX sensitivities**		
			RUB vs USD +/-10%	EUR vs USD +/-10%	Total
Revenue (USD million)*	23,000	Average FX LTM	+/- 825	+/- 660	+/- 1,485
EBITDA (USD million)*	9,549		+/- 340	+/- 245	+/- 585
Gross Debt* (USD billion)	26.6	Ultimo 3Q FX	+/- 0.5	+/- 1.3	+/- 1.9
Net Debt* (USD billion)	22.7		+/- 0.5	+/- 1.3	+/- 1.8



Net of VIP Amsterdam derivatives MTM change as of 30 September 2011

* 3Q12 LTM ** RUB vs USD +10% = 10% appreciation of the RUB compared to USD including existing FX hedges

< 26 >

Financial Value Creation

VimpelCom LTM 3Q12; Currency Sensitivities (continued)

- I Further foreign currency sensitivities with respect to non-functional currency denominated loans and receivables
- Major exposure relates to USD loans and the CAD receivable in Egypt

Functional currency	USD loans		CAD receivable		FX sensitivities
					+/- 10% compared to functional currency
RUB	+/- 1,550				+/- 155
EUR	-/- 875				-/+ 90
EGP	-/- 3,005				-/+ 300
EGP			+/- 1,770		+/- 180

- II Additional volatility of financial income and expense caused by mark-to-market revaluation of embedded derivatives on bonds in Wind Italy mark-to-market driven by price on bonds, interest rate and foreign exchange movements